



---

**Exploration of Fire Service  
Regionalization: Berea, Brook  
Park, Brooklyn, Middleburg  
Heights, Olmsted Falls, Parma,  
and Parma Heights  
PHASE II –  
June 2006 – January 2008**

---

**Methodology**

- Interviews with Advisory Board members and other relevant experts
  - Review of current regionalization literature
  - Quantitative analysis of existing Census data
  - Analysis of operating procedures and operational data
  - Analysis of financial information
  - Analysis of Collective Bargaining Agreements
  - Analysis of comparable Fire Departments
  - Review of ISO ratings
  - Feedback from Advisory Board members
  - Survey of Community
- 

---

**Our Conclusion:**

Regionalization would improve service quality and reduce costs

---

**Improvements in Service  
Quality**

- Joint dispatching [EMD]
  - Automatic aid expansions
  - Decreased response times
  - Better staff deployment
  - More efficient equipment deployment
  - Improved incident management
- 

---

**Improvements in Service  
Quality (cont.)**

- Better training
  - Better communications
  - Optimization of specialized competencies
  - Improved ISO Fire Protection Rating
- 

---

**Cost Containments**

- Administrative savings:
    - Negotiating and Administering Collective Bargaining Agreements
    - Support functions
  - Flexibility in staffing
  - Training efficiencies
  - Better utilization of specialized skills
-

## **Cost Containments (cont.)**

---

- ❑ Better equipment utilization
  - ❑ Maintenance efficiencies
  - ❑ Improved capital expenditures planning
- 

## **Recommendation**

---

The municipalities involved should commit to a collaborative effort to manage EMS and Fire Service.

---

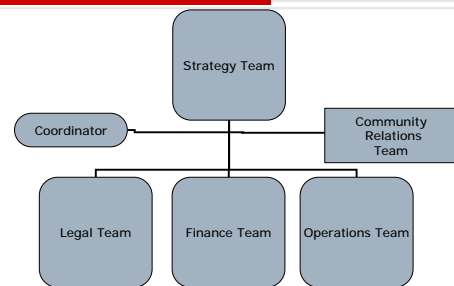
## **Next steps**

---

- ❑ Phase I - Decision to support a regional fire district [April 1, 2006].
  - ❑ Phase II - Establishment of a Strategy Team, a Finance Team, a Legal Team, an Operations Team and a Community Relations Team [June 2006 – January 2008].
  - ❑ Phase III - Operational roll out of the Joint Fire District [January 2008].
- 

## **The Organization Chart**

---



## **Strategy Team**

---

- Mayor Zanotti
  - All B-W faculty
  - Chief Benedict
  - David Dacek, Middleburg Heights R&F
  - Mark Ramach, Brook Park Officer
  - Jim Astorino
  - Pat Pell, Community Representative
  - David Akers, Community Representative
- 

## **Legal Team**

---

- Professors Pisanar, Fingerhut
  - Legal advisor
  - Tim Dobeck, Law Director, Parma
  - Chief Tim Potts, Olmsted Falls
  - Robert Magee, Berea R&F
  - Kim Krickler, Brooklyn Officer
  - Brooklyn Chamber of Commerce representative
-

## **Legal Team: Objectives**

---

- Determination of the legal structure – political, legal entity
    - Taxing, bonding, contracts, EMS billing
  - Collective Bargaining Agreement
    - Compensation, benefits, pension
  - Ownership
  - Civil Service
- 

## **Finance Team**

---

- Professors David, Kleppel
  - Dana Kavender, Berea
  - Gregory Cingle, Brook Park
  - Gale Fisk, Brooklyn
  - Timothy Pope, Middleburg Heights
  - Dan Patrick, Olmsted Falls
  - Terrence Hickey, Parma Heights
  - Anthony Zielinski, Parma
  - Mike Fowler, Brook Park R&F
- 

## **Finance Team: Objectives**

---

- Determine funding
    - Insurance, EMS, Tax, Bonding
  - Develop comparable financial statements
  - Develop budgets
    - ST, LT
- 

## **Operations Team**

---

- Professors David, Pisnar
  - Chief Benedict
  - Michael Frantz, Parma R&F
  - Oscar Skavdahl, Middleburg Heights Officer
  - Pam Falasco, Parma Regional Hospital
  - Emergency Medical Directors from both hospitals
  - Frank Latterman, Community representative
  - CCC consultants
- 

## **Operations Team: Objectives**

---

- Collect data on current district status
    - Facility analysis, GPS
    - Equipment
  - Determine SOPs
  - Design the district
  - Develop common communications
  - Develop joint EMD
  - Fire prevention program aggregation
  - Building code information aggregation
  - Determine staffing requirement
    - Training, maintenance
- 

## **Community Relations Team**

---

- Professors Gilmore, Fingerhut
  - Nancy Lesic
  - Mayor Ken Patton
  - Chief ?
  - Joe Campagna, Parma Heights R&F
  - Mark Ramach, Brook Park Officer
  - Pat Pell, Community Representative
  - Powell Caesar, Community Relations, Parma
  - Jack Kafer, former Berea Mayor
-

## **Community Relations Team: Objectives**

---

- Establish a clear, consistent communication with stake holders-internal/external
  - Develop down-stream defensability: become transparent
  - Develop a CR plan
  - Build support among stake holder groups
- 

## **Team Meetings**

---

- Strategy Team - August 4, 2006, 11:30am. First Friday of the month, lunch.
  - Legal Team – July 28, 2006, 7:30am. Then Second Friday of the month, breakfast.
  - Finance Team – July 28, 2006, 11:30am, then second Friday of the month, lunch.
  - Community Relations Team – July 21, 2006, 7:30am. Third Friday of the month, breakfast.
  - Operations Team –July 21, 2006, 11:30am. Third Friday of the month, lunch.
- 

## **Today's Agenda**

---

- Answer questions
  - Determine process
  - Determine Team agenda
-

This document was created with Win2PDF available at <http://www.win2pdf.com>.  
The unregistered version of Win2PDF is for evaluation or non-commercial use only.  
This page will not be added after purchasing Win2PDF.